

MONTHLY REVENUE MANAGEMENT REPORT



Joint Health and Social Care Budget	2014/15		AT END OF MTH: Dec					Base WTE	Summary Financial Commentary
	Base Budget £'000	Profiled to Date £'000	Actual to Date £'000	To date Variance £'000	Revised Budget £'000	Projected Outturn £'000	Outturn Variance £'000		
Joint Learning Disability Service	13,885	9,774	10,033	(259)	13,834	13,832	2	101	
Residential Care	1,535	1,072	1,173	(101)	1,516	1,454	62	0	A combination of additional costs arising as a result of further increases in the number and complexity of need above the level of budget investment made this year.
Homecare	467	526	526	0	712	660	52	0	
Day Care	2,891	2,045	1,782	263	2,805	2,248	557	74	
Community Based Services	7,683	5,206	5,713	(507)	7,542	8,169	(627)	0	
Respite	231	159	172	(13)	230	281	(51)	0	
Same as You	0	(6)	0	(6)	0	0	0	0	
Other	1,078	772	667	105	1,029	1,020	9	27	
Joint Mental Health Service	2,038	1,354	1,306	48	1,990	1,997	(7)	23	
Residential Care	87	16	0	16	21	23	(2)	0	
Homecare	215	150	119	31	227	203	24	0	
Day Care	179	133	125	8	178	176	2	5	
Community Based Services	794	525	522	3	796	813	(17)	3	
Respite	18	11	41	(30)	15	34	(19)	0	
SDS	50	33	84	(51)	44	110	(66)	0	
Choose Life	69	18	8	10	69	69	0	1	
Mental Health Team	626	468	407	61	640	569	71	14	
Joint Alcohol and Drug Service	195	107	59	48	187	187	0	4	
D & A Commissioned Services	177	124	48	76	177	177	0	0	
D & A Team	18	(17)	11	(28)	10	10	0	4	
Older People Service	23,003	17,500	17,876	(376)	23,651	23,833	(182)	484	Significant additional costs in the provision of homecare together with further additional costs due to a higher number of residential care beds than budgeted (c. 50 more) has led to considerable pressure on the OP service. Additional investment has been made in the budget to address this.
Residential Care	10,638	7,813	8,658	(845)	11,142	10,664	478	176	
Homecare	8,306	6,672	6,488	184	8,274	8,161	113	248	
Day Care	1,042	723	565	158	1,041	789	252	24	
Community Based Services	964	1,063	947	116	1,432	1,254	178	0	
Extra Care Housing	575	422	358	64	566	602	(36)	30	
Housing with Care	0	159	160	(1)	212	225	(13)	0	
Dementia Services	235	(44)	(89)	45	33	0	33	7	
Delayed Discharge	251	103	226	(123)	267	267	0	0	
Other	992	589	251	338	684	1,153	(469)	0	
Change Fund	0	0	312	(312)	0	718	(718)	0	
Physical Disability Service	2,816	2,090	2,415	(325)	2,835	2,888	(53)	5	Significant additional complexities of PD need has led to considerable increase in the level of homecare required, offset by further budget investment in part.
Residential Care	441	307	413	(106)	441	432	9	0	
Homecare	1,622	1,349	1,313	36	1,859	1,718	141	0	
Day Care	194	143	99	44	189	157	32	5	
Community Based Services	480	237	530	(293)	274	509	(235)	0	
Other	79	54	60	(6)	72	72	0	0	

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Dec

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Generic Services	5,162	3,793	3,301	492	5,005	4,765	240	101	Considerable savings are projected in order to enable a balanced projected outturn for all integrated budgets to be reported. In particular, a range of measures such as vacancy management, the reduction of a number of areas of discretionary spend and a withdrawal of identified soft commitments have been undertaken and their financial impact accounted for.
Community Hospitals	0	0	0	0	0	0	0	0	
GP Prescribing	0	0	0	0	0	0	0	0	
AHP Services	0	0	0	0	0	0	0	0	
General Medical Services	0	0	0	0	0	0	0	0	
Community Nursing	0	0	0	0	0	0	0	0	
Assessment and Care Management	411	233	213	20	302	300	2	8	
Group Managers	244	175	184	(9)	241	221	20	3	
Service Managers	160	121	123	(2)	158	158	0	3	
Planning Team	259	197	186	11	258	223	35	5	
Locality Offices	2,572	2,017	1,871	146	2,623	2,487	136	61	
BAES	467	422	380	42	483	458	25	11	
Duty Hub	169	48	24	24	64	44	20	5	
Extra Care Housing	353	332	365	(33)	353	255	98	0	
Joint Health Improvement	116	42	2	40	56	53	3	0	
Respite	57	24	17	7	42	41	1	0	
SDS	-99	(79)	(155)	76	51	51	0	0	
OT	58	44	42	2	57	57	0	1	
Grants to Voluntary	34	32	34	(2)	43	60	(17)	0	
Out of Hours	134	18	0	18	33	113	(80)	0	
Sexual Health	0	0	0	0	0	0	0	0	
Public dental Services	0	0	0	0	0	0	0	0	
Community Pharmacy Services	0	0	0	0	0	0	0	0	
Continence Services	0	0	0	0	0	0	0	0	
Smoking Cessation	0	0	0	0	0	0	0	0	
Patient Transport	0	0	0	0	0	0	0	0	
Accommodation Costs	0	0	0	0	0	0	0	0	
Resource Transfer	0	0	0	0	0	0	0	0	
Other	227	167	15	152	241	244	(3)	5	
Total	47,099	34,618	34,990	(372)	47,502	47,502	0	722	
Financed By:									
AEF, Council Tax and Fees & Charges									
NHS Funding from Sgovt etc									
Total	0	0	0	0	0	0	0	722	

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	Base Budget £'000	Profiled to Date £'000	Actual to Date £'000	To date Variance £'000	Revised Budget £'000	Projected Outturn £'000	Outturn Variance £'000	Base WTE	YTD WTE	Current Month WTE	Summary Financial Commentary
Joint Learning Disability Service	3,719	2,748	2,598	150	3,659	3,659	0	21	20	19	
Residential Care	2,749	2,017	1,955	62	2,689	2,761	(72)	0	0	0	Fluctuating demand for assessment & treatment
Homecare	0	0	0	0	0	0	0	0	0	0	
Day Care	0	0	0	0	0	0	0	0	0	0	
Community Based Services	0	0	0	0	0	0	0	0	0	0	
Respite	0	0	0	0	0	0	0	0	0	0	
Same as You	0	0	0	0	0	0	0	0	0	0	Staffing vacancies currently being filled
Other	970	731	643	88	970	898	72	21	20	19	
Joint Mental Health Service	13,138	10,302	10,346	(44)	13,721	13,791	(70)	320	324	320	
Residential Care	0	0	0	0	0	0	0	0	0	0	
Homecare	0	0	0	0	0	0	0	0	0	0	
Day Care	0	0	0	0	0	0	0	0	0	0	
Community Based Services	0	0	0	0	0	0	0	0	0	0	
Respite	0	0	0	0	0	0	0	0	0	0	
SDS	0	0	0	0	0	0	0	0	0	0	Challenging efficiency targets
Choose Life	0	0	0	0	0	0	0	0	0	0	plans being formulated to
Mental Health Team	13,138	10,302	10,346	(44)	13,721	13,791	(70)	320	324	320	achieve budget position
Joint Alcohol and Drug Service	1,349	573	573	0	973	973	0	3	3	3	
D & A Commissioned Services	970	430	430	0	594	594	0	0	0	0	
D & A Team	379	143	143	0	379	379	0	3	3	3	
Older People Service	0	0	0	0	0	0	0	0	0	0	
Residential Care	0	0	0	0	0	0	0	0	0	0	
Homecare	0	0	0	0	0	0	0	0	0	0	
Day Care	0	0	0	0	0	0	0	0	0	0	
Community Based Services	0	0	0	0	0	0	0	0	0	0	
Extra Care Housing	0	0	0	0	0	0	0	0	0	0	
Housing with Care	0	0	0	0	0	0	0	0	0	0	
Dementia Services	0	0	0	0	0	0	0	0	0	0	
Delayed Discharge	0	0	0	0	0	0	0	0	0	0	
Other	0	0	0	0	0	0	0	0	0	0	
Change Fund	0	0	0	0	0	0	0	0	0	0	
Physical Disability Service	0	0	0	0	0	0	0	0	0	0	
Residential Care	0	0	0	0	0	0	0	0	0	0	
Homecare	0	0	0	0	0	0	0	0	0	0	
Day Care	0	0	0	0	0	0	0	0	0	0	
Community Based Services	0	0	0	0	0	0	0	0	0	0	
Other	0	0	0	0	0	0	0	0	0	0	

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	Base Budget £'000	Profiled to Date £'000	Actual to Date £'000	To date Variance £'000	Revised Budget £'000	Projected Outturn £'000	Outturn Variance £'000	Base WTE	YTD WTE	Current Month WTE	Summary Financial Commentary
Generic Services	53,691	49,867	49,883	(16)	67,293	67,601	(308)	507	501	491	
Community Hospitals	4,620	3,355	3,348	7	4,473	4,473	0	122	124	125	
GP Prescribing	20,839	15,629	16,177	(548)	20,472	21,330	(858)	0	0	0	Limited information but concern expressed re drugs shortages
AHP Services	5,332	4,094	3,934	160	5,503	5,323	180	146	132	130	High number of staff vacancies
General Medical Services	15,501	12,610	12,663	(53)	16,597	16,680	(83)	0	0	0	
Community Nursing	5,424	4,162	4,211	(49)	5,574	5,637	(63)	141	139	136	
Assesment and Care Management	0	0	0	0	0	0	0	0	0	0	
Group Managers	0	0	0	0	0	0	0	0	0	0	
Service Managers	0	0	0	0	0	0	0	0	0	0	
Planning Team	0	0	0	0	0	0	0	0	0	0	
Locality Offices	0	0	0	0	0	0	0	0	0	0	
BAES	246	184	210	(26)	246	246	0	0	0	0	
Duty Hub	0	0	0	0	0	0	0	0	0	0	
Extra Care Housing	0	0	0	0	0	0	0	0	0	0	
Joint Health Improvement	0	0	0	0	0	0	0	0	0	0	
Respite	0	0	0	0	0	0	0	0	0	0	
SDS	0	0	0	0	0	0	0	0	0	0	
OT	0	0	0	0	0	0	0	0	0	0	
Grants to Voluntary	0	0	0	0	0	0	0	0	0	0	
Out of Hours	0	0	0	0	0	0	0	0	0	0	
Sexual Health	0	432	398	34	578	545	33	6	6	6	
Public dental Services	0	3,041	2,635	406	4,048	3,548	500	85	85	82	
Community Pharmacy Services	0	2,820	2,820	0	3,735	3,735	0	0	0	0	
Continance Services	0	333	382	(49)	439	504	(65)	3	3	3	
Smoking Cessation	0	181	145	36	242	194	48	4	4	3	
Patient Transport	0	0	0	0	0	0	0	0	0	0	
Accomodation Costs	0	786	737	49	1,094	1,094	0	0	0	0	
Resource Transfer	0	1,922	1,914	8	2,563	2,563	0	0	0	0	
Other	1,729	318	309	9	1,729	1,729	0	0	8	6	
Total	71,897	63,490	63,400	90	85,646	86,024	(378)	851	848	833	
Financed By:											
AEF, Council Tax and Fees & Charges											
NHS Funding from Sgovt etc											
Total	0	0	0	0	0	0	0	0	0	0	

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Joint Health and Social Care Budget	2014/15		AT END OF MTH: Dec					Base WTE	YTD WTE	Current Month WTE	Summary Financial Commentary
	Base Budget £'000	Profiled to Date £'000	Actual to Date £'000	To date Variance £'000	Revised Budget £'000	Projected Outturn £'000	Outturn Variance £'000				
Joint Learning Disability Service	17,604	12,522	12,631	(109)	17,493	17,491	2	122	20	19	A combination of additional costs arising as a result of further increases in the number and complexity of need above the level of budget investment made this year.
<i>Residential Care</i>	4,284	3,089	3,128	(39)	4,205	4,215	(10)	0	0	0	
<i>Homecare</i>	467	526	526	0	712	660	52	0	0	0	
<i>Day Care</i>	2,891	2,045	1,782	263	2,805	2,248	557	74	0	0	
<i>Community Based Services</i>	7,683	5,206	5,713	(507)	7,542	8,169	(627)	0	0	0	
<i>Respite</i>	231	159	172	(13)	230	281	(51)	0	0	0	
<i>Same as You</i>	0	-6	0	(6)	0	0	0	0	0	0	
<i>Other</i>	2,048	1,503	1,310	193	1,999	1,918	81	49	20	19	
Joint Mental Health Service	15,176	11656	11652	4	15711	15788	(77)	343	324	320	Challenging Efficiency Targets, plans being formulated now to achieve targets
<i>Residential Care</i>	87	16	0	16	21	23	(2)	0	0	0	
<i>Homecare</i>	215	150	119	31	227	203	24	0	0	0	
<i>Day Care</i>	179	133	125	8	178	176	2	5	0	0	
<i>Community Based Services</i>	794	525	522	3	796	813	(17)	3	0	0	
<i>Respite</i>	18	11	41	(30)	15	34	(19)	0	0	0	
<i>SDS</i>	50	33	84	(51)	44	110	(66)	0	0	0	
<i>Choose Life</i>	69	18	8	10	69	69	0	1	0	0	
<i>Mental Health Team</i>	13,764	10770	10753	17	14361	14360	1	334	324	320	
Joint Alcohol and Drug Service	1,544	680	632	48	1160	1160	0	7	3	3	Budget has been transferred to Mental Health for BAS since base was set
<i>D & A Commissioned Services</i>	1,147	554	478	76	771	771	0	0	0	0	
<i>D & A Team</i>	397	126	154	(28)	389	389	0	7	3	3	
Older People Service	23,003	17500	17876	(376)	23651	23833	(182)	484	0	0	Significant additional costs in Homecare of £1m, together with further additional costs (£200k) due to a higher number of residential beds than budgeted (c.50 more) has led to considerable pressure on the OP Service. Additional investment has been made in the budget to address this and it is proposed to charge certain areas of spend to the Olders Peoples Change Fund in 2014/15.
<i>Residential Care</i>	10,638	7813	8658	(845)	11142	10664	478	176	0	0	
<i>Homecare</i>	8,306	6672	6488	184	8274	8161	113	248	0	0	
<i>Day Care</i>	1,042	723	565	158	1041	789	252	24	0	0	
<i>Community Based Services</i>	964	1063	947	116	1432	1254	178	0	0	0	
<i>Extra Care Housing</i>	575	422	358	64	566	602	(36)	30	0	0	
<i>Housing with Care</i>	0	159	160	(1)	212	225	(13)	0	0	0	
<i>Dementia Services</i>	235	(44)	(89)	45	33	0	33	7	0	0	
<i>Delayed Discharge</i>	251	103	226	(123)	267	267	0	0	0	0	
<i>Other</i>	992	589	251	338	684	1153	(469)	0	0	0	
<i>Change Fund</i>	0	0	312	(312)	0	718	(718)	0	0	0	
Physical Disability Service	2,816	2090	2415	(325)	2835	2888	(53)	5	0	0	Significant additional complexities of PD need has led to considerable increase in the level of homecare required, offset by the further budget investment in part.
<i>Residential Care</i>	441	307	413	(106)	441	432	9	0	0	0	
<i>Homecare</i>	1,622	1349	1313	36	1859	1718	141	0	0	0	
<i>Day Care</i>	194	143	99	44	189	157	32	5	0	0	
<i>Community Based Services</i>	480	237	530	(293)	274	509	(235)	0	0	0	
<i>Other</i>	79	54	60	(6)	72	72	0	0	0	0	

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Joint Health and Social Care Budget		2014/15		AT END OF MTH: Dec							
	Base Budget £'000	Profiled to Date £'000	Actual to Date £'000	To date Variance £'000	Revised Budget £'000	Projected Outturn £'000	Outturn Variance £'000	Base WTE	YTD WTE	Current Month WTE	Summary Financial Commentary
Generic Services	58,853	53660	53184	476	72298	72366	(68)	608	501	491	
Community Hospitals	4,620	3355	3348	7	4473	4473	0	122	124	125	Concern due to limited information on drugs shortages
GP Prescribing											
AHP Services	20,839	15629	16177	(548)	20472	21330	(858)	0	0	0	
General Medical Services	5,332	4094	3934	160	5503	5323	180	146	132	130	
Community Nursing	15,501	12610	12663	(53)	16597	16680	(83)	0	0	0	
Assessment and Care Management	5,424	4162	4211	(49)	5574	5637	(63)	141	139	136	
Group Managers	411	233	213	20	302	300	2	8	0	0	Considerable savings are projected in order to enable a balanced projected outturn for all Social Care Intergrated budgets.
Service Managers	244	175	184	(9)	241	221	20	3	0	0	
Planning Team	160	121	123	(2)	158	158	0	3	0	0	
Locality Offices	259	197	186	11	258	223	35	5	0	0	
BAES	2,572	2017	1871	146	2623	2487	136	61	0	0	
Duty Hub	713	606	590	16	729	704	25	11	0	0	In particular a range of measures such as vacancy management, the reduction of a number of areas of discretionary spend and a withdrawal of identified soft commitments have been undertaken and their financial impact accounted for.
Extra Care Housing	169	48	24	24	64	44	20	5	0	0	
Joint Health Improvement	353	332	365	(33)	353	255	98	0	0	0	
Respite	116	42	2	40	56	53	3	0	0	0	
SDS	57	24	17	7	42	41	1	0	0	0	
OT	-99	(79)	(155)	76	51	51	0	0	0	0	
Grants to Voluntary	58	44	42	2	57	57	0	1	0	0	
Out of Hours	34	32	34	(2)	43	60	(17)	0	0	0	
Sexual Health	134	18	0	18	33	113	(80)	0	0	0	
Public dental Services	0	432	398	34	578	545	33	6	6	6	
Community Pharmacy Services	0	3041	2635	406	4048	3548	500	85	85	82	
Continence Services	0	2820	2820	0	3735	3735	0	0	0	0	
Smoking Cessation	0	333	382	(49)	439	504	(65)	3	3	3	
Patient Transport	0	181	145	36	242	194	48	4	4	3	
Accomodation Costs	0	0	0	0	0	0	0	0	0	0	
Resource Transfer	0	786	737	49	1094	1094	0	0	0	0	
Other	0	1922	1914	8	2563	2563	0	0	0	0	
	1,956	485	324	161	1970	1973	(3)	5	8	6	
	0						0				
Total	118996	98108	98390	(282)	133148	133526	(378)	1569	848	833	
Financed By:											
AEF, Council Tax and Fees & Charges	0	0	0	0	0	0	0	0	0	0	
NHS Funding from Sgovt etc	0	0	0	0	0	0	0	0	0	0	
Total	0	0	0	0	0	0	0	0	0	0	

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Joint Health and Social Care Budget

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Joint Learning Disability Service	17,604	12,522	12,631	(109)	17,493	17,491	2	122	20	19	Additional costs arising as a result of the number and complexity of need above the level of budget investment made this year. But being managed with a breakeven outturn
Joint Mental Health Service	15,176	11,656	11,652	4	15,711	15,788	(77)	343	324	320	Budget has been transferred to Mental Health for BAS since base was set.
Joint Alcohol and Drug Service	1,544	680	632	48	1,160	1,160	0	7	3	3	
Older People Service	23,003	17,500	17,876	(376)	23,651	23,833	(182)	484	0	0	Significant Pressure in Homecare and Residential Services due to demand and provider cost of providing services
Physical Disability Service	2,816	2,090	2,415	(325)	2,835	2,888	(53)	5	0	0	Significant additional complexity and volume of PD need has led to considerable increase in the level of homecare required, offset by the further budget investment and plans to balance the outturn position.
Generic Services	58,853	53,660	53,184	476	72,298	72,366	(68)	608	501	491	Considerable Savings targets set to achieve balanced outturn over integrated budgets. In particular, strict vacancy management and rigorous savings plans across localities are now in place. Overspend on GP prescribing masked by other underspends. Limited information relating to costs of GP prescribing at this point of the financial year but concern expressed re: drugs shortages and expected cost impact.
Total	118,996	98,108	98,390	(282)	133,148	133,526	(378)	1569	848	833	
Financed By:											
AEF, Council Tax and Fees & Charges	0	0	0	0	0	0	0				
NHS Funding from Sgovt etc	0	0	0	0	0	0	0				
Total	0	0	0	0	0	0	0				